



**STRATEGIC DEPLOYMENT  
PLANNING COURSE**

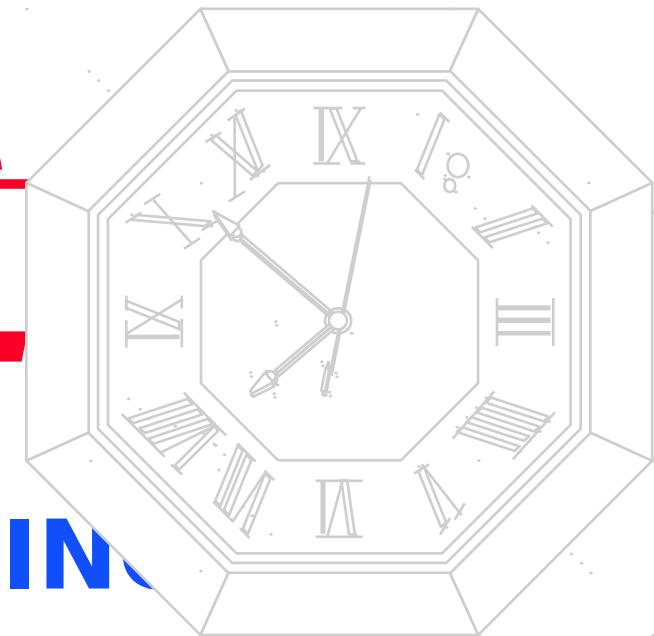
# **CRISIS ACTION PLANNING**



# CRISIS.... WHAT IS A CRISIS?

**“AN INCIDENT INVOLVING A *THREAT* TO THE UNITED STATES OR ITS VITAL INTERESTS THAT *DEVELOPS RAPIDLY* AND CREATES A CONDITION OF SUCH DIPLOMATIC, ECONOMIC, POLITICAL, OR MILITARY IMPORTANCE THAT THE *COMMITMENT OF MILITARY FORCES AND RESOURCES* IS *CONTEMPLATED* TO ACHIEVE NATIONAL OBJECTIVES”**

# OKAY, THEN, A CRISIS.....



- \* HAS LITTLE OR NO WARNING
- \* REQUIRES ACCELERATED DECISIONS
- \* MAY BE RELATED TO OTHER CRISES
- \* REQUIRES NCA DECISION



# CRISIS ACTION PLANNING.....

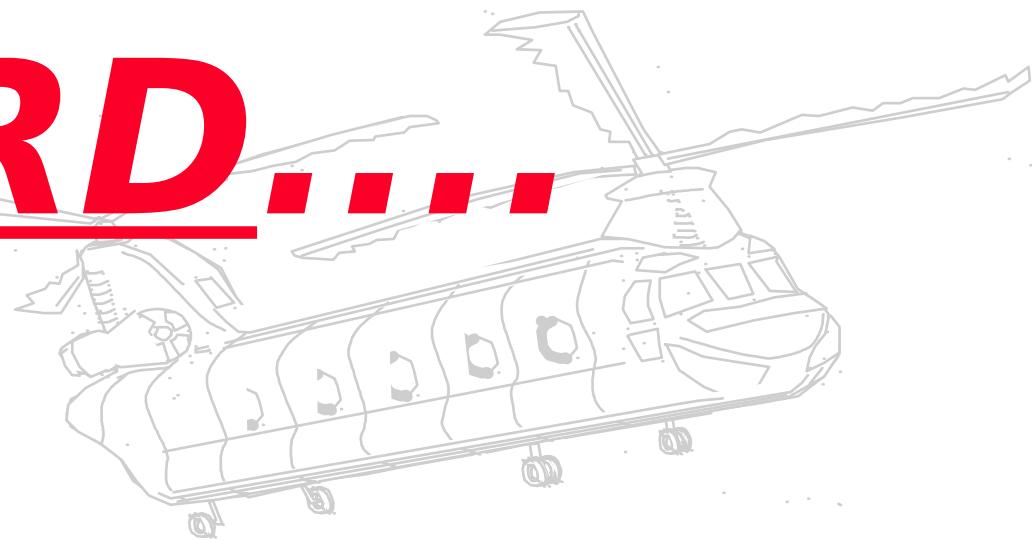
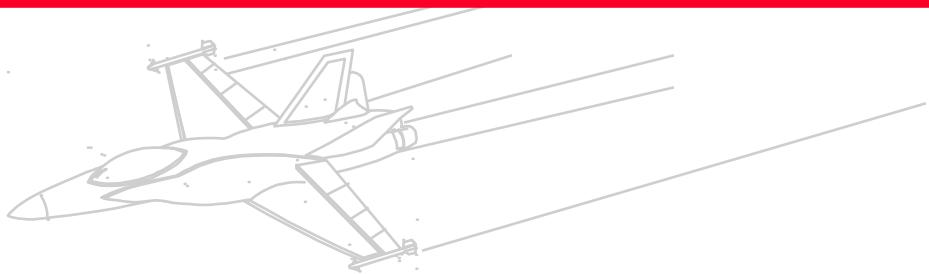
*WILL CREATE ONE  
OF TWO PRODUCTS.....*

- **OPORD**

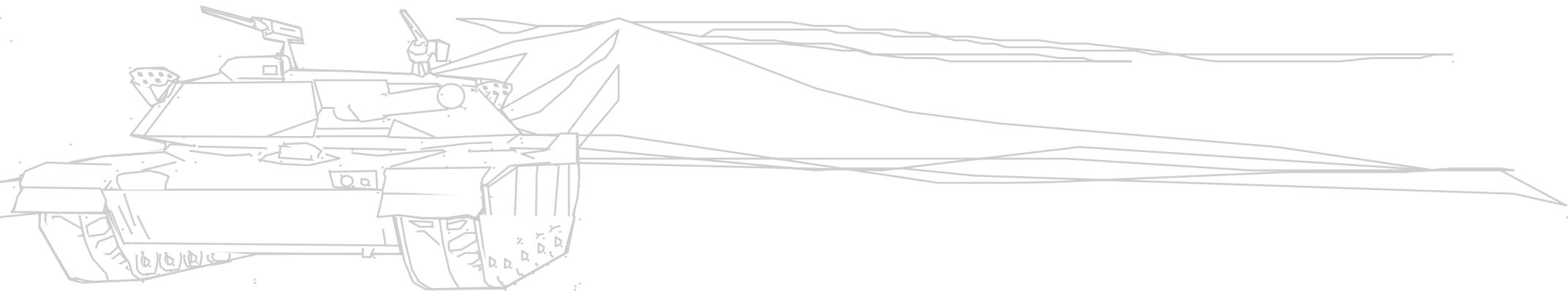
- **CAMPAIGN**  
**PLAN**

**AND THEY ARE REALLY RELATED TO ONE ANOTHER**

# AN OPORD.....



IS A DIRECTIVE ISSUED BY A COMMANDER  
TO SUBORDINATE COMMANDERS TO  
EFFECT THE COORDINATED EXECUTION  
OF AN OPERATION



# A CAMPAIGN PLAN.....

IS A PLAN FOR A SERIES OF RELATED  
MILITARY OPERATIONS THAT ARE  
INTENDED TO ACHIEVE PARTICULAR  
STRATEGIC AND OPERATIONAL  
OBJECTIVES.



# PHASES OF "CAP"

## *ENSURE.....*

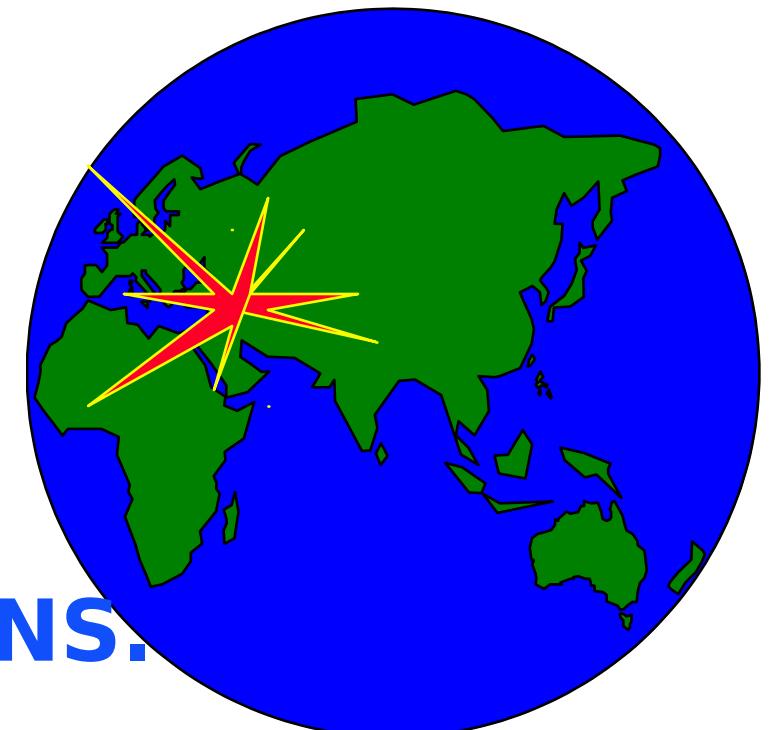
- \***A LOGICAL APPROACH TO A CRISIS**
- \***RAPID, EFFECTIVE EXCHANGE OF INFO**
- \***TIMELY PREPARATION OF COAs**
- \***TIMELY RELAY OF DECISIONS**

# CRISIS ACTION PLANNING..PHASE I:

## ***SITUATION DEVELOPMENT***

**INFO IS GATHERED ON A  
SITUATION THAT HAS  
NATIONAL SECURITY  
IMPLICATIONS.**

**FORWARDED TO CJCS  
W/ RECOMMENDED ACTIONS.**



# CRISIS ACTION

## PLANNING...

## PHASE II:

### **CRISIS ASSESSMENT**

**DECISION BY NCA:**

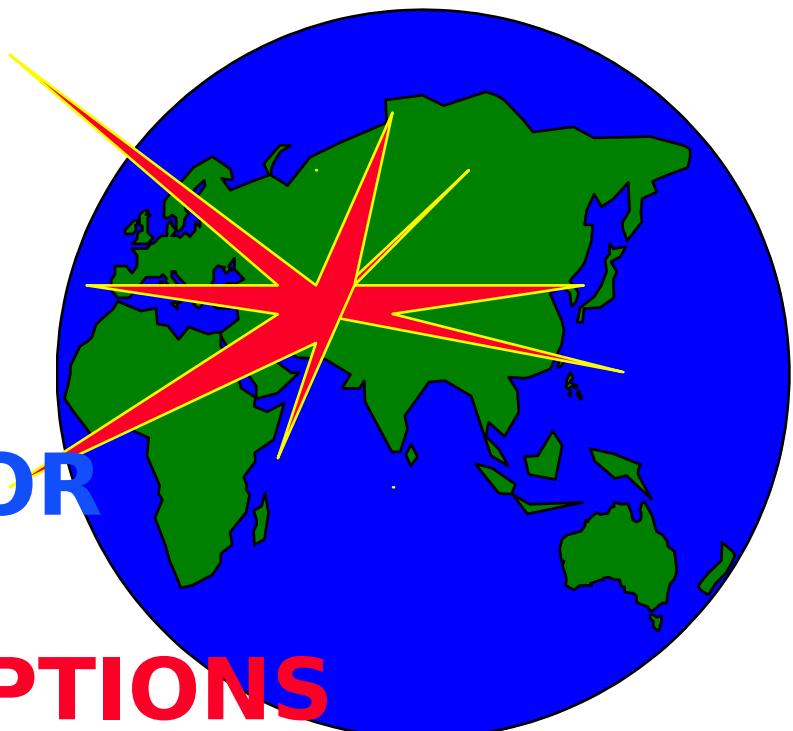
**IS or IS NOT A CRISIS?**

**IS NOT:**

**CONTINUE TO MONITOR**

**IS:**

**DEVELOP MILITARY OPTIONS**



# CRISIS ACTION

## PLANNING...

### PHASE III:

#### *COA DEVELOPMENT*

- \* CINC DIRECTED TO DEVELOP COAs BY CJC
- \* IS THERE AN OPLAN, CONPLAN or...NO P
- \* CINC IS ALLOCATED MAJOR COMBAT  
FORCES & STRATEGIC LIFT.  
TRANSCOM IS PREPARING DEPLOYMENT ESTIMATE



# CRISIS ACTION

## PLANNING...

### PHASE IV:

#### **COA SELECTION**

THE CJCS EVALUATES THE SITUATION  
AND PRESENTS THE PRIORITIZED LIST  
OF COAs TO THE NCA.

**THE NCA MAKES THE FINAL DECISION**

CJCS MAY PUBLISH A PLANNING ORDER PRIOR TO FORMAL  
SELECTION OF A PARTICULAR COA

# CRISIS ACTION

## PLANNING...

### PHASE V:

### EXECUTION PLANNING

**CJCS INFORMS THE CINC OF THE NCA  
DECISION. CINC TRANSFORMS THE  
NCA-SELECTED COA INTO A OPORD.**

**GOAL OF THESE ACTIONS: COMPLETED OPOR**

**COMPLEXITY DEPENDS ON THE CRISIS &  
THE EXTENT OF PRIOR PLANNING.**

# CRISIS ACTION

## PLANNING...

### PHASE VI:

### EXECUTION

THE NCA ORDERS EXECUTION OF OPORD.  
CJCS ISSUES AN “EXECUTE ORDER.”

THIS ACTUALLY DIRECTS THE  
IMPLEMENTATION OF AN OPORD  
AND ACTUAL DEPLOYMENT BEGIN

**REMEMBER.....**

**APPORTIONMENT IS**  
**FOR**  
**PLANNING**

**ALLOCATION IS FOR**  
**EXECUTION**

**“THAT’S GREAT,” YOU SAY,**  
**“NOW, COULD YOU GIVE ME A**  
**SAMPLE OF THIS CRISIS**  
**ACTION**  
**PLANNING.....HMMM?”**

**C, JCS TASKS CINCEUCOM  
TO DEVELOP AN OPORD**

**IN RESPONSE TO A CRIS**



**.....CINCEUCOM OUTLINES INTENT &  
CAMPAIGN GUIDANCE.....THEN**



**EU COM PLANNERS BEGIN  
DEVELOPING A TPFDD.....USING JOP**

**PLANNERS USE THE JOPES TO.....**

**IDENTIFY WHAT IS NEEDED:**

**THEATER FORCES**

**AUGMENTATION  
FORCES**

**CS/CSS  
FORCES**

**RESUPPLY  
REPLACEMENT  
SUSTAINMENT**

**REMEMBER:**

**EACH SERVICE DOES ITS PORTION OF THE TPFDD**

# USAREUR IDENTIFIES THE NEED FOR AN AUGMENTING MOTOR TRANS CO

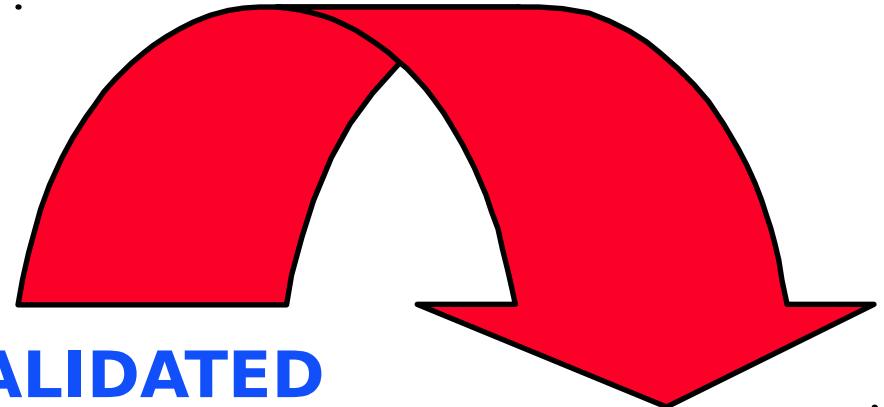
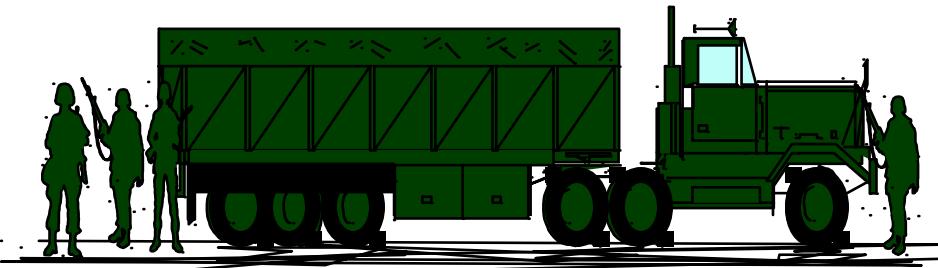


A **“UNIT TYPE CODE”** IS ENTERED IN THE TP  
THIS IDENTIFIES THE TYPE OF CAPABILITY,  
**# OF PEOPLE, WEIGHT & VOLUME, AND**  
**AND EQUIPMENT FOR A NOTIONAL UNIT!**

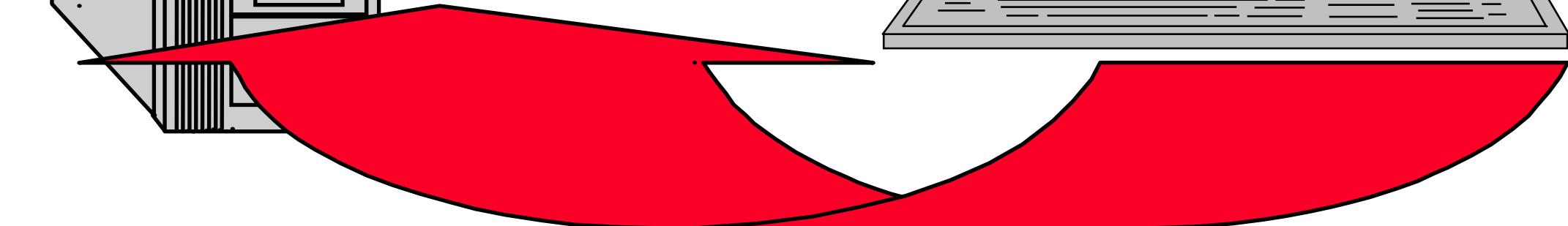
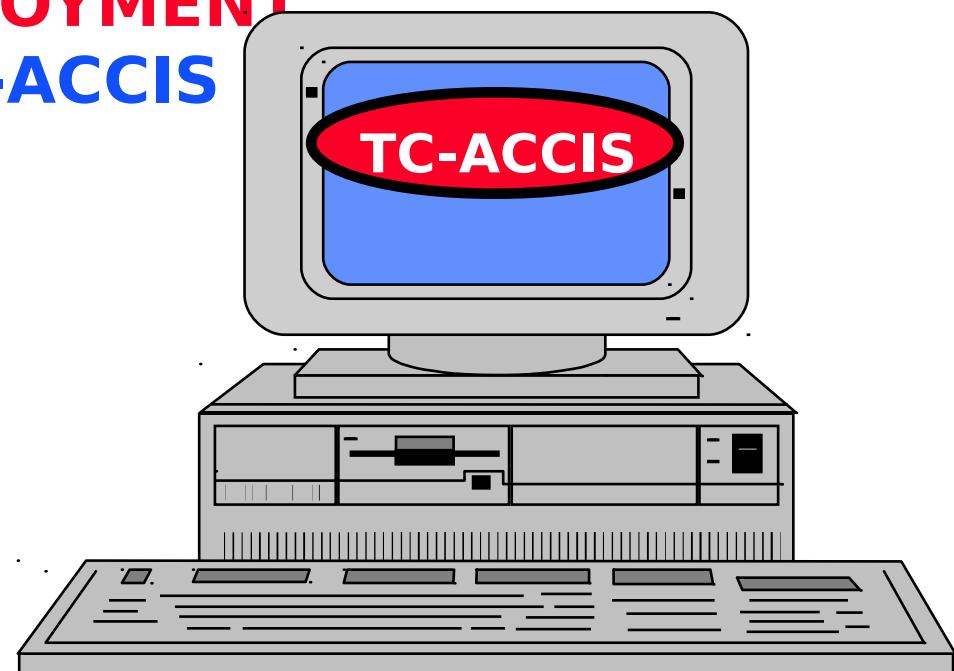
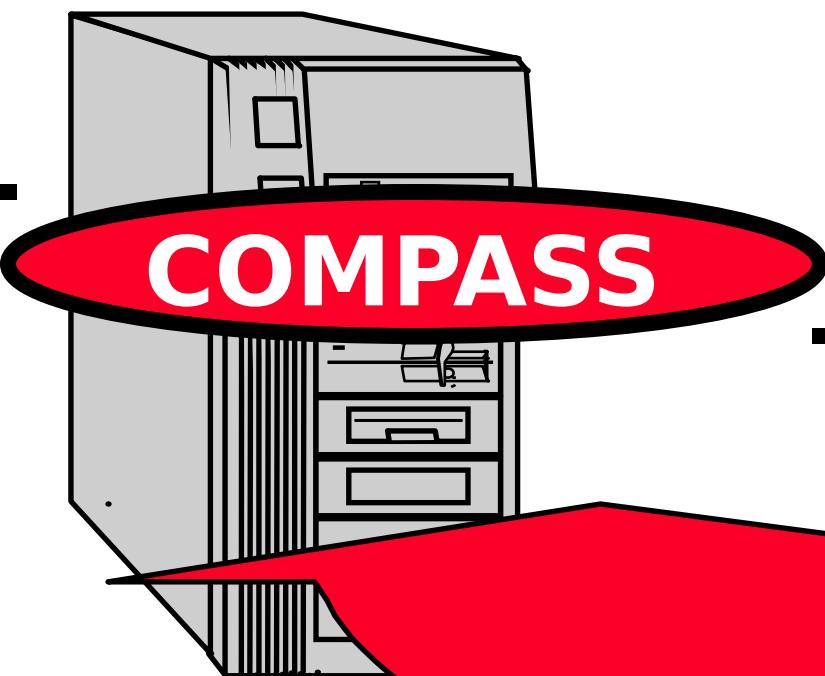
**FORSCOM SELECTS THE 1234th TRANS  
CO (USAR) IN WAYTHEHECKNGONE, ID.**



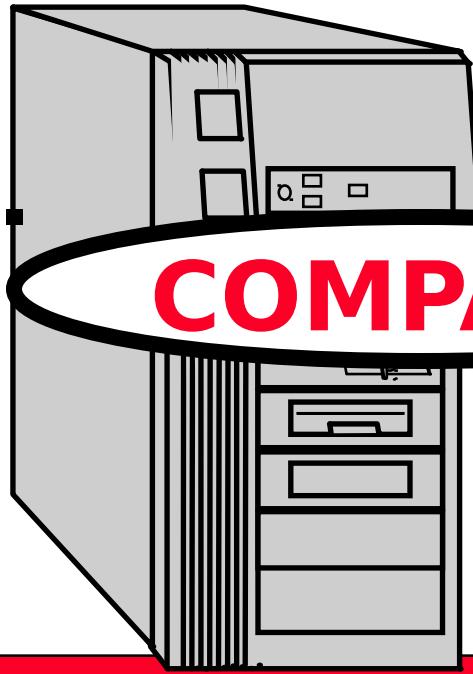
**FORSCOM THEN ENTERS THE “UIC” FOR THE  
FIGHTING1234TH IN THE EUCOM TPFDD**



**THE MOBILIZED AND VALIDATED  
UNIT READIES FOR DEPLOYMENT  
& CREATES "DEL" IN TC-ACCIS**



**...AND ULTIMATELY.....**



**COMPASS**

ACTUAL  
LIFT  
REQUIREMENT  
ARE.....

**JOPES**

**REFLECTED  
IN THE  
TPFDD**

HEATHEN SWISS...GIMME A BREAK.....

HOW ABOUT A *REAL*

CRISIS.....THAT

~~HAD~~ LITTLE OR NO WARNING

\*REQUIRED ACCELERATED DECISION

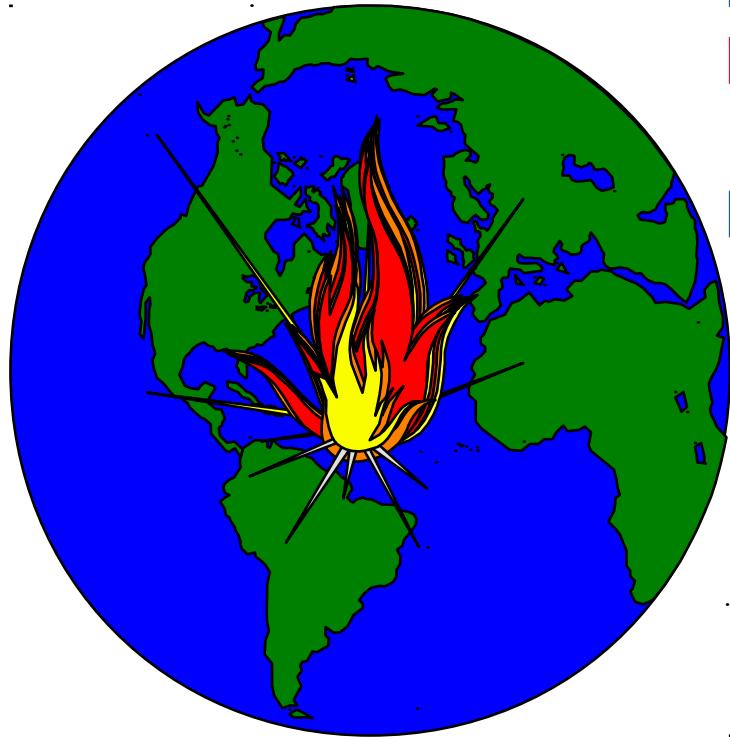
\*REQUIRED AN NCA DECISION

LET'S RETURN TO 1983

# **CRISIS...URGENT FURY**

**“URGENT FURY” IS AN EXAMPLE OF A MISSION EVOLVING FROM A “SHOW OF FORCE” TO COMBAT OPERATIONS**

**BY MID-'83 THE GRENADIAN ECONOMY IN A SHAMBLES, POLITICAL UNREST, SEVERE INTERNAL PRESSURE**

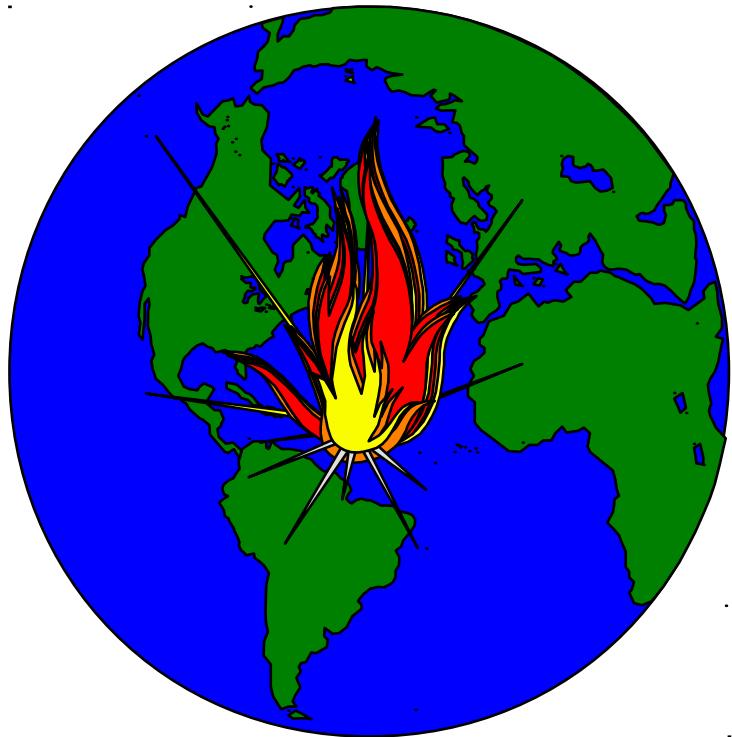


**13 OCT...PM BISHOP OVERTHROWN  
DOS PLANS EVACUATIONS**

**“SITUATION DEVELOPMENT”**      **14 OCT...JCS “WHAT IF” CALL TO ATLANTIC COMMAND**

# **CRISIS...URGENT FURY**

## **(CONTINUED)**



# 17 OCT...MEETINGS CONTINUE JCS PLANS FOR "NEO" .... NONCOMBATANT                    EVACUATION OPERATION

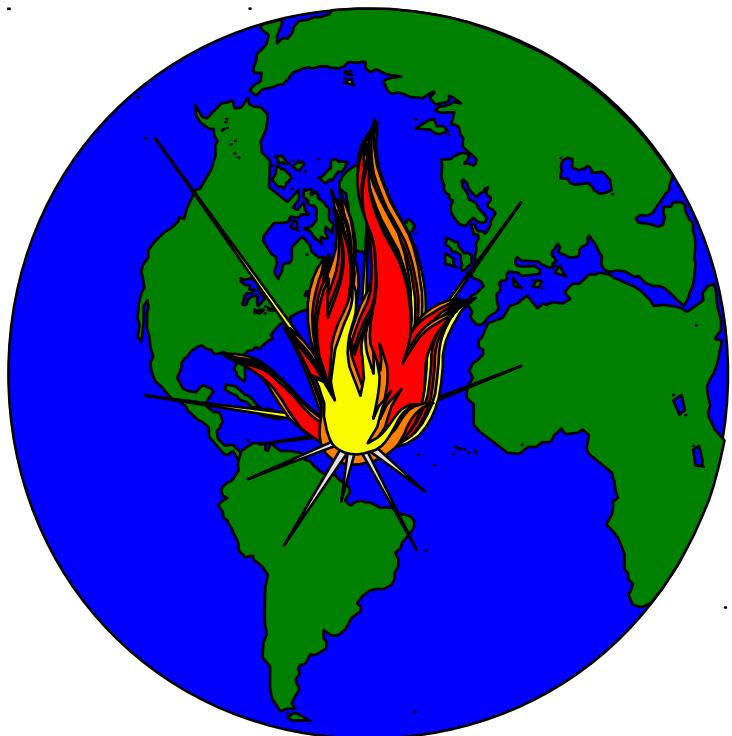
# 18 OCT... ATLANTIC COMMAND ACTIVATES “CAT”

**19 OCT... PM BISHOP KILLED  
THREAT TO US CITIZENS  
APPEARED TO BE INCREASING  
NT"BECAUSE OF ACCELERATED  
LEVEL OF TURMOIL**

## **“CRISIS ASSESSMENT” BECAUSE OF ACCELERATED LEVEL OF TURMOIL**

# **CRISIS...URGENT FURY**

**(CONTINUED)**



**20 OCT... WARNING ORDER  
STILL CONCERNS “NEO”**

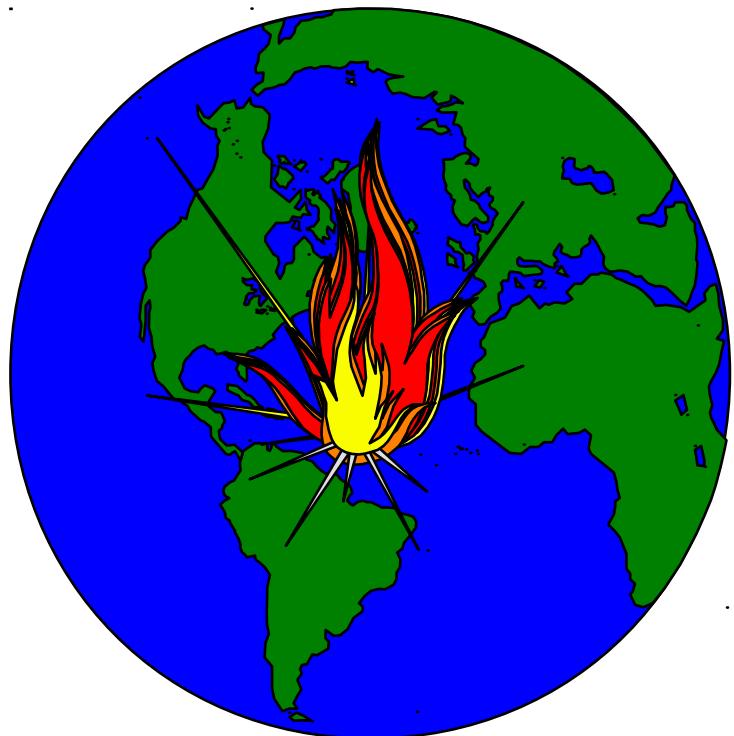
**CJCS BRIEFED AT ACOM ON  
PLANNING EFFORTS**

**CRISIS PREPLANNING GROUP  
CONVENED AT W/HOUSE**

**“COA DEVELOPMENT”**

# **CRISIS...URGENT FURY**

**(CONTINUED)**



**“COA SELECTION”**

**21 OCT... OECS REQUESTS INTERVENTION**

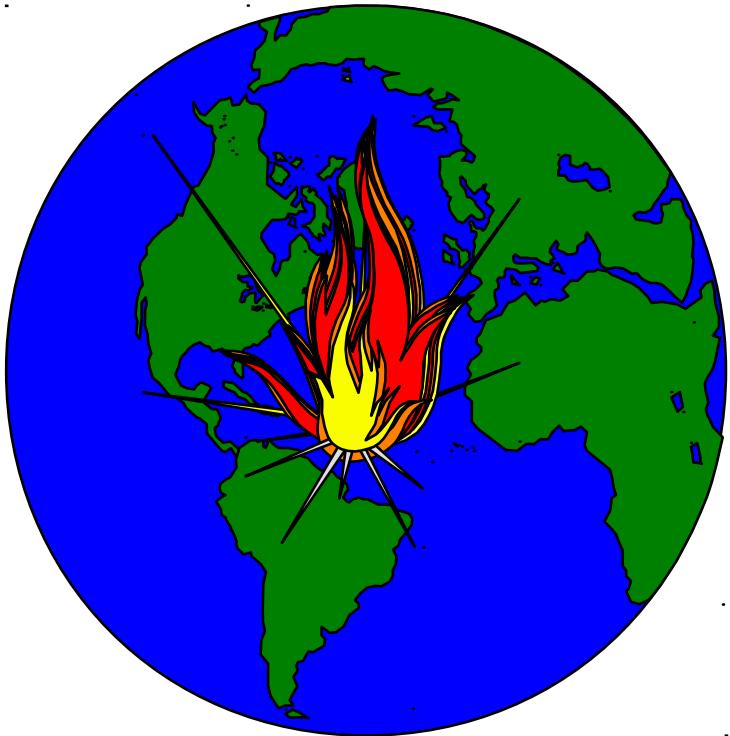
**MISSION EXPANDED AND USA, USAF ADDED TO FORCE**

**22 OCT... PRESIDENT REAGAN JURISDICTION OVER US CITIZENS TO BE IN “IMMINENT DANGER”**

**NCA DECISION - PROCEED WITH MILITARY RESCUE AND TAKEOVER OF THE ISLAND... H-HOUR SET FOR 25TH**

# **CRISIS...URGENT FURY**

**(CONTINUED)**



**21 OCT... ACOM PLANNING CONFERENCE**

**(NOTE THE “OVERLAP” IN ACTIVITIES)**

**22 OCT... DETAILED CONCEPT OF THE OPERATION DEVELOPED**

**23 OCT... MULTINATIONAL EFFORT WITH CARIBBEAN PEACEKEEPING FORCES**

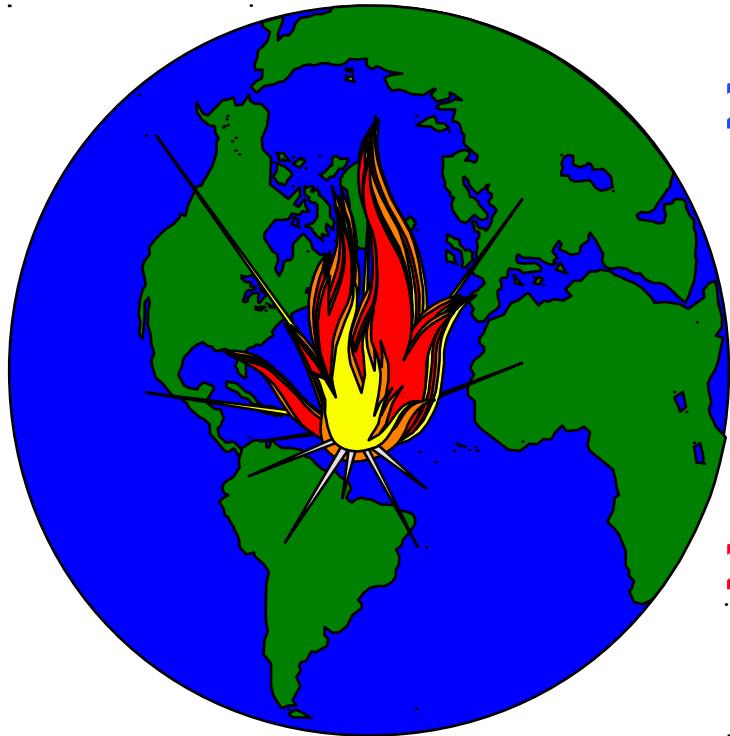
**“EXECUTION PLANNING” CONCEPT BRIEFED**

**ACOM OPORD ISSUED**

# **CRISIS...URGENT FURY**

**(CONTINUED)**

**23 OCT... PRESIDENT SIGNS DIRECTIVE  
ORDERING MILITARY OPERATIONS**



**"EXECUTION"**

**24 OCT... CARIBBEAN PEACEKEEPERS  
STAGE IN BARBADOS**

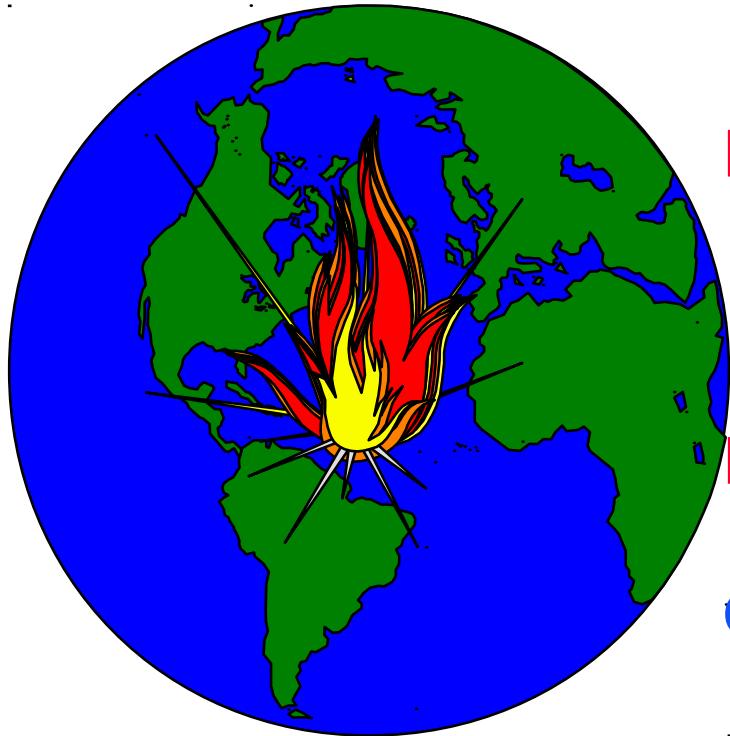
**JCS AMENDS EXECUTE ORDER  
TO INCLUDE CPF**

**25 OCT... EXECUTION**

**AIRBORNE AND AMPHIBIOUS  
LANDINGS BEGIN. OPERATIONS  
CONTINUE TO 3 NOV 1983**

# **PROBLEM AREAS**

**SECDEF AND CJCS AGAINST INTERVENTION  
IN HASTE**

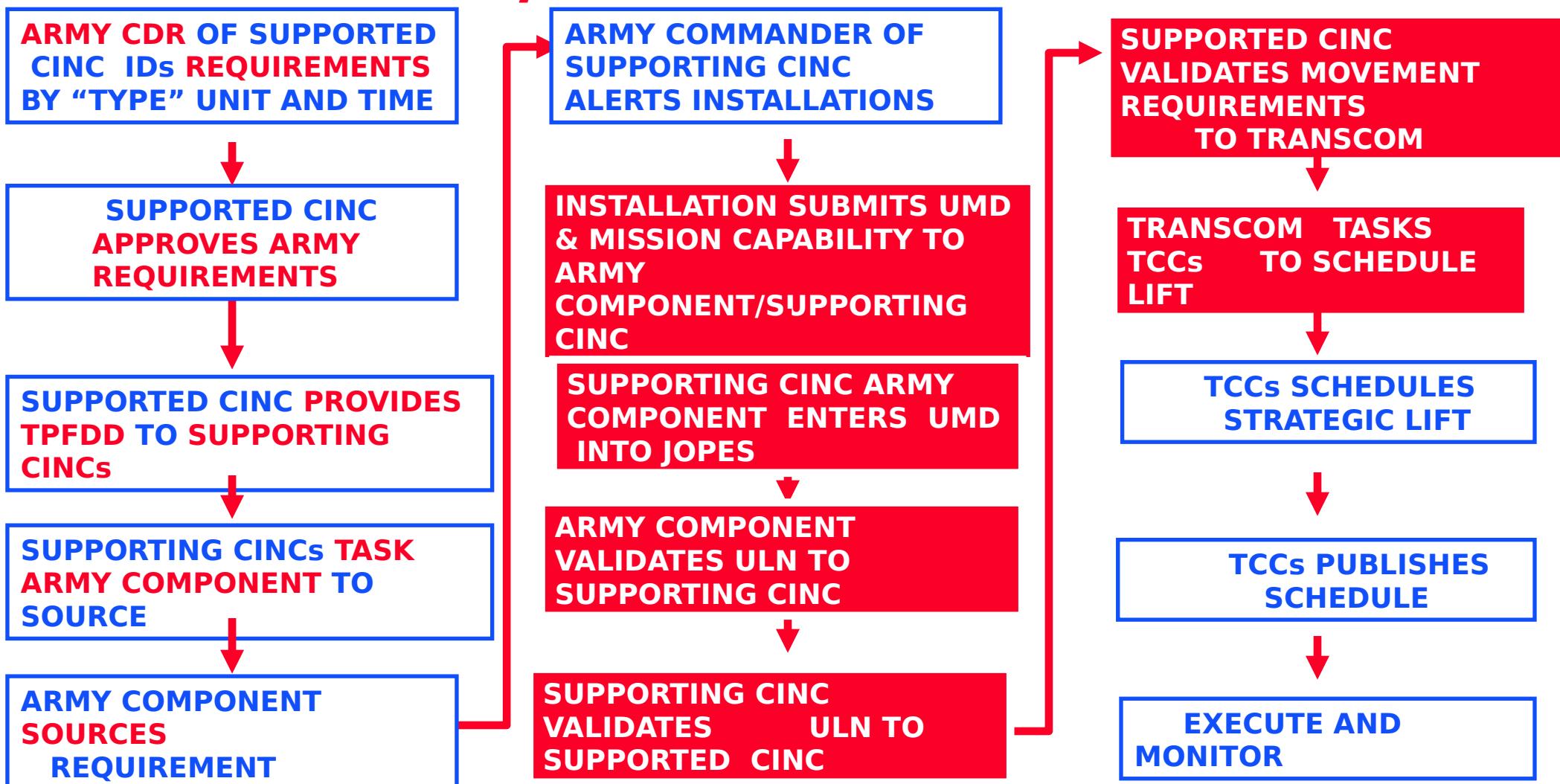


**LACK OF INTELLIGENCE ON TROOP  
DISPOSITION, TERRAIN,  
INFRASTRUCTURE, etc**

**PLANNING TOO “CLOSE HOLD”**

**COMMAND & CONTROL - NO UNIFIED  
GROUND FORCE COMMAND  
USA AND USMC REPORTED  
DIRECTLY TO TASK FORCE  
COMMANDER**

# DEPLOYMENT PLANNING/EXECUTION PROCESS





**STRATEGIC DEPLOYMENT  
PLANNING COURSE**

# **CRISIS ACTION PLANNING**